UNITED STATES DEPARTMENT OF AGRICULTURE

Farm Service Agency Washington, DC 20250

For: All FAS, RMA, and FSA Employees

New Process for Exit Interviews

Approved by: Deputy Administrator, Management

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1 Overview

A Background

A new web-based process has been developed for completing exit interview questionnaires for all separating employees, including retirees. Data collected from the questionnaires will be used to develop trend analyses and evaluate overall employee retention issues.

FFAS agencies will use these analyses in workforce planning efforts to develop and maintain a diverse workforce through retention and an improved working environment.

B Purpose

This notice announces the implementation of a new web-based process for completing exit interviews.

2 **Responsibilities**

A Office of Civil Rights (OCR)

Each agency's OCR shall:

• conduct interviews by paper, if requested by employees without Internet access

Note: See Exhibit 1 for an example of the Exit Interview Questionnaire.

- maintain confidentiality of interview results and provide results to HRD quarterly on or before December 31, March 31, June 30, and September 30
- use quarterly reports as an analytical tool in Affirmative Employment Program plans and other Agency action plans to achieve a diverse workforce and improve the work environment.

Disposal Date	Distribution
April 1, 2005	FAS, FSA, and RMA Employees; State Offices relay to County Offices

2 **Responsibilities (Continued)**

B HRD

HRD shall:

- work with OCR to ensure that they have the essential information and data from the exit interview process
- provide employees leaving the Agency access to the web-based exit interview questionnaire for 60 calendar days
- conduct interviews by paper, if requested by employees without Internet access

Note: See Exhibit 1 for a example of the Exit Interview Questionnaire.

- maintain confidentiality of interview results
- establish an exit interview database for analysis and reporting
- retain paper copy and electronic exit interview information for at least 3 years, excluding the current year
- work with OCR's to improve the workplace and employee retention based on information collected through the exit interview process
- provide quarterly report according to subparagraph 3 B.

C Supervisors

Supervisors shall promptly notify their servicing personnel office (SPO) (that is, National Office, HRD; KCAO, HRD; or State Office Administrative Officer) by SF-52, FAX, or e-mail when an employee is leaving the agency. Include the separating employee's telephone number and e-mail address in SF-52, FAX, or e-mail to SPO.

D SPO

SPO shall provide separating employee's information to Monica Frye, HRD, using 1 of the following:

- mail to USDA/FSA/HRD/SPPCS STOP 0598 1400 Independence Ave, SW Washington, DC 20250-0598
- e-mail to **monica.frye@wdc.usda.gov**.

Monica Frye can be reached at 202-418-8962.

E Employee Responsibilities

Employees should contact HRD at least 1 week before leaving the Agency to receive access to the web-based exit interview questionnaire (Exhibit 2).

Employees who do not have Internet access or are in need of a personal interview should contact Agency OCR or HRD at least 2 weeks before leaving to schedule an exit interview appointment.

3 Exit Interview Guidelines

A Completing Interviews

- Employees may complete the electronic version of the questionnaire accessible from **http://hr.ffas.usda.gov/Exitinterview/login.asp** or be interviewed by OCR or HRD in person or by telephone, FAX, or e-mail before separating from the Agency.
- Appropriate interviewers include Civil Rights Specialists, Human Resources Specialists, and other office staff; however, employees leaving the Agency should not be interviewed by current or past supervisors.
- At the end of each month, the number of exit interview questionnaires will be compared with the separation data in the personnel/payroll database to reasonably ensure that all separating employees are being reached.

B Reporting

HRD will complete the Summary of Exit Interviews (PE-178R) and submit quarterly to FAS, FSA, and RMA OCR's and State Offices. The report will include the following:

- number of exit interviews conducted
- summary findings.

C Contacts

Contact the following, if assistance is needed while completing and/or administering the exit interview survey.

IF assistance is needed with	THEN contact
completing electronic questionnaire	Monica Frye, HRD, at 202-418-8962.
completing questionnaire by paper	Nadine Gary, FAS, OCR at 202-720-7233
	Holiday Jones, FSA, OCR at 202-401-7205
Note: State and County Office	Shirley Kennedy, RMA, OCR at 202-690-3190
Employees should contact	Melissa Mahone, HRD-KC at 816-926-6669
their Administrative Officer.	Monica Frye, HRD at 202-418-8962.
connectivity	Jalpan Patel at 202-418-8956 or 202-690-0458.

Example of Exit Interview Questionnaire

EXIT INTERVIEW QUESTIONNAIRE

The information compiled from this questionnaire will enable us to identify where improvements are necessary to retain highly qualified individuals. Your participation is voluntary. All responses will be kept confidential. Please circle ONE response for each question.

Section 1- Satisfaction during employment with former Agency/Department: Indicate which best describes your feelings about the following factors.

 Strongly Satisfied Satisfied Neither Satisfied nor Dissatisfied Dissatisfied Strongly Dissatisfied 				
1. How satisfied were you with your salary?1	2	3	4	5
2. How satisfied were you with the Agency's benefit package?1	2	3	4	5
3. How satisfied were you with the performance appraisal process?1		3	4	5
4. How satisfied were you with the recognition and rewards process?			4	5
5. How satisfied were you with your training and career advancement opportunities?1			4	5
6. How satisfied were you with your opportunities to learn new things?			4	5
7. How satisfied were you with your work environment(i.e., equipment, materials, workspace, etc.)?2345				5
8. How satisfied were you with the communication, cooperation, and participation between managers/supervisors/employees?				5
9. How satisfied were you with your supervisor's managerial techniques?1		3	4	5
Indicate which best describes your feelings about the following factors.				
1- Excellent 2- Very Good 3- Good 4- Fair 5- Poor				
10. How would you rate the Agency's ability to meet your work/life balance needs (i.e., stree daycare/health issues, etc.)?	ess, flexi 2	iplace, 3 4	4	5
11. How would you rank your overall experience with the Department/Agency? 1		3 4	-	5
12. Would you recommend the Agency as a good place to work?		.yes	no	
13. Would you work for this Agency again?		.yes	no	
What suggestions do you have to make the Department/Agency a better place to work (p below).	olease p	rovide y	our ar	nswer

Example of Exit Interview Questionnaire (Continued)

Section 2- Reasons for Leaving:				
From the following list, please rank your reasons for leaving your job, starting with the number 1. Please rank a maximum of three reasons for leaving.				
Retirement				
Better pay				
Better benefits				
Housing				
Career advancement				
Childcare issues				
Medical/health reasons				
Children's education				
Cost of living				
Relocating				
Harassment				
Training				
Morale of work group Term ended				
Job stress				
Job dissatisfaction				
Inconsistent policies				
Concerned with job security	V			
Compensation not competit				
Attend school				
Management/employee coo	peration			
Relationship with superviso				
Excessive/extraordinary off	icial travel demands			
Lack of action in dealing with	ith difficult employees			
	accommodates my disability			
Discrimination (i.e. race, ge				
Accommodation needs not	met (please explain.)			
Section 2 Dete Amelania Info				
Section 3- Data Analysis Info	rmation: tions are important. The information will be used for analysis and descriptive			
	es to the questions will not be separated out individually.			
purposes only. Tour response	es to the questions will not be separated out marviduany.			
A. PAY SYSTEM:	GS/GM/GWWG/WL/WSESOTHER			
B. PAY GRADE RANGE:	1-56-89-1213-15SES			
C. TYPE OF POSITION:	ProfessionalAdminTechnicalClericalOther			
C. GENDER:	FemaleMale			
D. LENGTH OF SERVICE:	less than 1 year1-3 years4-15 years16-30 years30+			
E. ETHNIC GROUP:	African AmerAmer. Indian/Alaska NativeAsian Amer./Pacific Islander			
	Caucasian (not of Hispanic origin)HispanicOther			
F. AGE:				
G. DISABILITY:	YESNO			
H. AGENCY:	FASFSARMA			
I. LOCATION:	HQKCSTATERMA FieldFAS FieldCOUNTYKC/St. Louis			
ICOULS				
ΤΗ ΛΝΚ ΥΛΗ ΕΛΟ ΥΛΗΟ ΟΛΟΤΙΛΙΟΛΤΙΛΝΙ				
THANK YOU FOR YOUR PARTICIPATION!				

Accessing Online Exit Interview

Following is the Exit Interview Login Screen. Employees should contact HRD at least 1 week before leaving the Agency for access to the online exit interview.

